



Business Information
Registered Business Name:
DBA or Affiliated Entities (if applicable):
Business Address:
Tax Year: □ Calendar □ Fiscal: Fiscal Year

Business Planning Objectives

Rate the Importance of each item according to the following scale:

	Low	Medium	High
Maintaining control of your business throughout your lifetime			
Eliminating the need to liquidate your business to pay estate taxes			
Passing your business in a manner where it is sold to key employees			
Creating a business planning concept to help you sell your business to key employees in			
an efficient manner			
Providing incentives to your key employees with non-stock compensation alternatives			
Having your key employees own stock in your company			
Protecting your business from the death of a key employee			
Protecting your key employees and their families from serious illness and disability			
Protecting your company from serious illness and disability of your employees			
Key employees to the continued success of your company			
Passing your business in a manner that maintains family ownership and control			
Maintaining family harmony after your estate has been settled			
Having your spouse take an active/ownership role in the business plan after you pass			
Creating a business plan concept that shows you how to gift/sell/bequest your business to your children/heirs			
Equalizing the inheritance for your children not active in the business			
Leaving the business only to active children/heirs versus all children/heirs			
Having your children/heirs active in the business with regards to the future success of			
your business			
Passing your business in a manner where it is sold to a third party			
Reviewing your business' property and casualty coverages every 2 years			
Reviewing alternative sources for your existing line of credit			
Reviewing the efficiency of your existing long-term debt structure			
Buying out a partner's interest in the event of his or her debt			



Making It All Work Together

Business 9	Structure and	Industry
-------------------	---------------	----------

LVno	Λt	Rucir	1000	
1 y p c	Οı	Busir	1033	

- o Sole Proprietorship
- Partnership
- o Joint Venture
- o C Corp

- o S Corp
- Nonprofit Org.
- Professional
 Corporation/Association
- b LLC Taxed as:
 - Partnership
 - Corporation
 - Self-Employed

What is the nature of the business?		
How long have you been in business?	· -	
What is the industry or profession outlook in t		
What do you value about your business?		
What are some day-to-day problems you are f	faced with?	
Business Interests		
Company Value:		
How was the value determined?		
When was this value determined?		
Business Tax Basis?		
Owners Name	Ownership %	Actively Working in the Business? Y/N
		+
Cash Flow		
Current Income/Revenues: Do you expect significant changes to income?	If so, how and when?	
Current Expenses:		
Do you expect significant changes to expenses	s? If so, how and when?	
Distribution Type and Amount:		

311 Main Street, Irwin, PA 15642 P 724.863.3287 **DuncanAR.com** Revised 07/2021



Important Considerations	ADVISOR RESOURCE
Are you active in the business? ☐ Yes ☐ No	Is Spouse active in the business? \square Yes \square No
# of Children active in the business:	
Are any relatives active in the business? \square Yes \square No	
Is there a Shareholder, Partnership or Operating Agree	ement? □ Yes □ No
If yes, does current agreement permit gifting? \Box	∃Yes □ No
Business Event Checklist	
In the past five years, check all that apply:	
 Have you expanded or downsized your business? 	 Has employee turnover increased?
 Have business sales increased or decreased? 	 Have you implemented any management model
 Have there been changes with family 	changes?
involvement?	 Have your retirement goals shifted (i.e. when
o Have you taken in or lost a business partner?	and how you will retire?)
o Have you changed your business structure?	 Have there been changes in your personal life
o Have you had changes with key employees?	such as marriage, divorce, death?
Employee Information	
How many employees currently work for your business	?
Does employee turnover impact business operations an	nd success? □ Yes □ No
If yes, how so?:	
Do you classify any employees as "key" employees? \Box	Yes □ No
If yes, please complete the "Key Employee Da	ata" section.
How important is attracting new talent to your business	5?
What about making sure that talent stays within your or	rganization?
Are you currently hiring? ☐ Yes ☐ No	
Have you had employees express concern about the tax	xes they nay today? □ Yes □ No



Making It All Work Together

Key Employee Data				
If you classify any employe	ees as "key" employees.	•		
How do you make this dis	stinction?			
Why are they important t Would your com	o the success of your c pany suffer it they left?	' '		□ Yes □ No
 Do you think you organization? 	r key employee(s) are	satisfied with their role	e(s) within your	□ Yes □ No
 Have you done a employee? 	nything to protect your	business from the pos	ssible loss of a key	☐ Yes ☐ No
Have you ever do	one anything in the pas	st for certain important	employees?	☐ Yes ☐ No
 Would you like to committed? 	o do something special	l for any of your employ	vees to keep them	☐ Yes ☐ No
Please identify all key em	ployees.			
	Key Employee 1	Key Employee 2	Key Employee 3	Key Employee
Name				
Title				
Gender				
Owner (Yes or No)				
Date of Birth/Age				
Annual Compensation				
Transitioning Out of Bu What are your plans for y				
When do you expect the t		alandar Vaar spacifics	age retirement at de	eath of client or
spouse)?		•	ige, remement, at ac	dir or element
Do you plan to see				☐ Yes ☐ No
,	ns to leave any busines	s interest to family me	mbers involved	☐ Yes ☐ No
Do you want to b business?	enefit family members	s who have no active in	volvement in your	□ Yes □ No
Do you have a fo	rmal agreement such	as a Buy-Sell?		☐ Yes ☐ No
311 Main ⁹	Street Irwin PA 15442	P 724 863 3287 Dunca	nAR.com Revised 0.7	7/2021



		anges to your busines	as since the agreer	nent was established?
• How is the exi	sting buy-sell agreen	nent funded?		
=	agreement is funded	with life insurance, h	ave you determine	ed disposition of contra
the event of:				
_	•	•		
 Does the exist 	ting agreement have t	the ability to accomm	odate new owners	?∐Yes ∐No
Incurance Deliev	Funding Provisions			
Insured	Funding Provisions: Owner	Beneficiary	Face Amount	Who pays the Prem
ilisui eu	Owner	Deficition y	1 ace Amount	Willo pays the Frem
	ment not in Place: nning to sell, will you:	□ Sell Outright □ He	eln fund the purcha	ase
	future do you think y	ou will want to sell?	•	
	cquire the interest of	ou will want to sell? _ a departing owner?	<u> </u>	
	cquire the interest of o	ou will want to sell?	<u> </u>	o Owner's Far
	cquire the interest of o Remaining Holder(s)	ou will want to sell? _a departing owner? Share 0 0	utside Buyer	
• Who should a	cquire the interest of ORemaining Holder(s) OBusiness	ou will want to sell? a departing owner? Share 0 0	utside Buyer	o Owner's Far Member(s)
Who should acHow should ox	cquire the interest of Remaining Holder(s) Business wnership interests be	ou will want to sell? _a departing owner? Share 0 0 Care allocated after the sellocated	utside Buyer	o Owner's Far Member(s)
Who should acHow should ox	cquire the interest of Remaining Holder(s) Business wnership interests be	ou will want to sell? a departing owner? Share 0 0 Care allocated after the see?	utside Buyer ombination ale?	o Owner's Far Member(s)
Who should acHow should oxHow will the b	cquire the interest of Remaining Holder(s) Business wnership interests be	ou will want to sell? a departing owner? Share O Catallocated after the see? Second Se	utside Buyer ombination ale?	o Owner's Far Member(s)
Who should action to the How should on How will the b	cquire the interest of Remaining Holder(s) Business wnership interests be buyer fund the purcha Cash Flow from Business	ou will want to sell? a departing owner? Share 0 0 Cate allocated after the see? Second Establishing sinking fund	utside Buyer ombination ale? OBank	o Owner's Far Member(s) Loan o Life Insurar
Who should acHow should oxHow will the bO	cquire the interest of Remaining Holder(s) Business wnership interests be buyer fund the purcha Cash Flow from Business Other	ou will want to sell? a departing owner? Share O Catallocated after the see? Second Establishing sinking fund	utside Buyer ombination ale? o Bank	o Owner's Far Member(s) Loan o Life
Who should acHow should oxHow will the bO	cquire the interest of Remaining Holder(s) Business wnership interests be buyer fund the purcha Cash Flow from Business Other	ou will want to sell? a departing owner? Share O Catallocated after the see? Second Establishing sinking fund	utside Buyer ombination ale? o Bank	o Owner's Far Member(s) Loan o Life Insurar
How should ace How will the book Is a basis step	cquire the interest of Remaining Holder(s) Business wnership interests be buyer fund the purcha Cash Flow from Business Other	ou will want to sell? a departing owner? Share O Catallocated after the see? Establishing sinking fund remaining owners?	utside Buyer ombination ale? o Bank	o Owner's Far Member(s) Loan o Life Insurar
How should and How will the book Is a basis step Are the depa	cquire the interest of Remaining Holder(s) Business wnership interests be buyer fund the purcha Cash Flow from Business Other D-up important to the	ou will want to sell? a departing owner? Share O Catallocated after the see? Establishing sinking fund remaining owners?	utside Buyer ombination ale? o Bank	o Owner's Far Member(s) Loan o Life Insurar

311 Main Street, Irwin, PA 15642 P 724.863.3287 Revised 07/2021 DuncanAR.com



Making It All Work Together

Triggering Events for Sale of Business:		Making It A	tt Work I	ogether
o Death				
o Disability				
 Retirement 				
o Bankruptcy				
o Divorce				
 Termination of Employment 				
o Other				
 Do you intend to fund the disability buyout provision with a disability income policy? 		□ Ye	s□N	lo
 With respect to each triggering event, should buyout be mandatory or optional? Owners or shareholders required to sell Owners or shareholders required to buy 				
Family in the Business				
Will a family member be able to take ownership in the business?	0	Yes	0	No
Do you fear they may be inexperienced and possibly interfere with management?	0	Yes	0	No
Have you discussed the treatment of children with your spouse?	0	Yes	0	No
Would you like to treat children in the business equally?	0	Yes	0	No
Are there children not involved in the business?	0	Yes	0	No
What planning have you done to equalize inheritance between family members who will and family members who will not?	acqu ——	iire the I	ousine	ess
Employee Benefit Package				
Does your company offer:				
Health Insurance: □ Yes □ No				
If yes, what is your employer contribution?				
Dental Insurance: ☐ Yes ☐ No				
If yes, what is your employer contribution?				
Vision Insurance: ☐ Yes ☐ No				
If yes, what is your employer contribution?				
311 Main Street, Irwin, PA 15642 P 724.863.3287 DuncanAR.com Revised	07/2	2021		



Group Life Insurance: ☐ Yes ☐ No	Making It All Work Together
If yes, what is your employer contribution?	
Group DI: ☐ Yes ☐ No	
If yes, what is your employer contribution?	
Retirement Plan: ☐ Yes ☐ No	
If yes, please remit copy of your Adoption Agreement, Summary Plan Description and most recen	it Plan Statement.
Answer the following:	
What type of Plan:	
Do you offer an Employer Match?	
Are you satisfied with the current employee contributions?	

Are you satisfied with the plan administration and fees?